WILMINGTON PRIMARY SCHOOL (A COMPANY LIMITED BY GUARANTEE)

TRUSTEES' REPORT AND AUDITED ACCOUNTS FOR THE YEAR ENDED 31 AUGUST 2022

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REFERENCE AND ADMINISTRATIVE DETAILS

Karin Clements Members

Antony Harris Carl Chambers

Trustees (Directors) Daniel DeBuc

Charlotte Scott Narinder Badesha

Chris Billington

Jo Coe

- joined

- leaving date 03-02-2022 11-07-2022

Lisa Greenleaf

Gaynor Griffin

- joined

16-05-2022

Gordon Raggett Anna Winters Karin Clements

Finance and Audit Committee

Chris Billington

- leaving date 03-02-2022

Daniel DeBuc Charlotte Scott Narinder Badesha Anna Winter

Trust Leadership Team

Headteacher

Deputy Headteacher

Deputy Headteacher (acting)

Charlotte Scott

Laura Bell

Sarsa Moore - joined 18-04-2022

Company registration number

07800252 (England and Wales)

Registered office

Wilmington Primary School

Common Lane Wilmington Dartford DA2 7DF

Independent auditor

Baxter & Co Lynwood House Crofton Road Orpington Kent BR6 8QE

Bankers

Lloyds Bank plc (4-6 High Street, Dartford)

Reg. Office: 25 Gresham Street

London EC2V 7HN

Solicitors

Stone King LLP Upper Borough Court Upper Borough Walls

Bath BA1 1RG

TRUSTEES REPORT

FOR THE YEAR ENDED 31 AUGUST 2022

The Trustees present their annual report together with the financial statements and auditor's report of the charitable company for the year ended 31 August 2022. The annual report serves the purposes of both a Trustees' report, and a directors' report under company law.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charitable company's Memorandum and Articles of Association, the Companies Act 2006, the Statement of Recommended Practice 2015, "Accounting and Reporting by Charities", and the Academies' Accounts Direction 2021/2022 issued by the ESFA.

The trust operates an academy for pupils aged 4 to 11 serving a catchment area in Dartford. The academy has a pupil capacity of 210 and had an actual number on roll of 209 as at the date of the school census in October 2022.

Structure, governance and management

Constitution

The academy trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust.

The Trustees of Wilmington Primary School are also the directors of the charitable company for the purpose of company law.

Details of the Trustees who served during the year are included in the Reference and Administrative Details on page 1.

Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees' indemnities

No indemnities or guarantees have been provided to third parties by the charitable company in respect of any of its Trustees.

Method of recruitment and appointment or election of Trustees

The management of the Academy Trust is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association.

The Articles of Association stipulate that the number of Trustees shall not be less than three but (unless otherwise determined by ordinary resolution) shall not be more than twelve.

Subject to section 48 and 49 of the articles the Academy shall have the following Trustees:

- a) Up to 8 Trustees, appointed under Article 50
- b) A minimum of two Parent Trustees appointed under Articles 53-58
- c) The Head Teacher

The Academy may also have any Co-opted Governor appointed under Article 59. The Members may appoint Staff Trustees through such process as they may determine.

The total number of Trustees (including the Head Teacher) who are employees of the Academy shall not exceed one third of the total Trustees.

The term of office for any Governor shall be four years. Subject to remaining eligible to be a particular type of Governor, any Governor may be reappointed or re-elected.

TRUSTEES REPORT

FOR THE YEAR ENDED 31 AUGUST 2022

Policies and procedures adopted for the induction and training of Trustees

Following their appointment/election all new Trustees receive an introduction to their role from the Head Teacher. This introduction includes a tour of the school and the opportunity to meet the School's Leadership Team.

The Governing Body is committed to providing adequate opportunities for Trustees to undertake and receive suitable training to enable them to undertake their role more effectively. To this end regular training is offered to the Governing Body through a maintained service level agreement with KCC Governor Service Department. This agreement allows for any or all members of the Governing Body to attend any of the training courses provided by KCC. All new Trustees are actively encouraged to take advantage of this agreement to gain a better understanding of the role and responsibilities of being an Academy Governor. Additionally, Trustees with specific roles within the Governing Body are strongly encouraged to undertake specific training.

Organisational structure

The management structure of the Academy consists of the following:

- 1) The Governing Body
- 2) The Senior Leadership Team
- 3) The Middle leadership Team

The aim of the management structure is to devolve responsibility and encourage involvement in decision making at all levels. The Governing Body is responsible for setting general policy, adopting an annual plan and budget, monitoring the Academy by reviewing the use of budgets and making major decisions about the direction of the Academy, capital expenditure and senior staff appointments. The Head Teacher is the Accounting Officer.

The Senior Leadership Team consists of the Head Teacher and Deputy Head Teacher. These leaders control the Academy at executive level implementing the policies laid down by the Trustees, regularly reporting back to them. The Head Teacher is the Accounting Officer and is responsible for the authorisation of spending within agreed budgets and the appointment of staff, although the appointment of senior leader posts is referred to Trustees.

Curriculum co-ordinators are responsible for learning areas within the curriculum, in particular organising and reviewing the essential knowledge, understanding and skills that primary age children need in order to make progress and fulfil their potential.

The Academy Trust has no subsidiaries in 2021/2022. On 1st September 2022 the trust will be joining the Endeavour Multi Academy Trust.

Arrangements for setting pay and remuneration of key management personnel

The Pay Policy is reviewed annually by school Trustees looking at the SPS pay policy that is adopted by KCC. The Pay Committee meets annually at the beginning of the autumn term to make decisions on all members of staff who are entitled to be considered for discretionary pay awards. A separate Head Teacher Review Committee is supported by an external consultant, the committee includes the Chair of trustees and another trustee to set targets for the Head Teacher and make final decisions on pay following the completion of the Head Teacher's performance review.

Trade Union Facility Time

Relevant union officials

Number of employees who were relevant union officials	Full-time equivalent employee number
during the relevant period	
Nil	Nil

Percentage of time spent on facility time

Percentage of time	Number of Employees
0%	n/a
1% - 50%	n/a
51% - 99%	n/a
100%	n/a

TRUSTEES REPORT

FOR THE YEAR ENDED 31 AUGUST 2022

1 crocinage of pay bill openit of facility time	
Total Cost of facility time	n/a
Total Pay bill	£838,000
Percentage of the total pay bill spent on facility time	n/a

Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time hours.	n/a

Related Parties and other Connected Charities and Organisations

Wilmington Primary is part of DASCO Dartford Area Schools Consortium, Charlotte Scott is a member of this group – the group provides school to school support.

Objectives and activities

Objects and Aims

Wilmington Primary School is a mixed school providing education for children between 4 and 11. Our vision is to provide a happy, caring and stimulating environment where children will be helped to achieve their maximum potential while learning to respect others so that all will make their best contribution to society.

The underlying objective of the Academy is to provide children with the opportunities to develop academically, physically and creatively into well rounded individuals, possessing the relevant skills and confidence to enter the next stage of their educational development, all within a safe and caring environment.

The Academy's inclusive ethos ensures all children have the opportunity to develop in a caring and supportive learning environment.

Objectives, strategies and activities

Our objectives for the year ended 31 August 2022 were as follows:

- To provide an excellent education that meets the needs of all pupils
- Ensure that pupils' progress continues to accelerate and outcomes are above national, and that children's progress is accurately tracked in all subjects.
- All children make good progress and children starting from low starting points make outstanding progress.
- A range of assessments are used effectively to track progress and identify next steps.
- Boys, girls and vulnerable groups make equally good progress no gaps
- Teaching is consistent across all year groups, and is in line with our school ethos
- Reading, writing and maths are taught and tracked with rigour and forensic analysis (teachers also track combined scores).
- Childrens' progress is regularly tracked, monitored, analysed and targeted to ensure there are no gaps in learning.
- Children know what they need to do to improve and have ownership of their learning.

Improve the quality of teaching and learning by:

- Ensuring that all teaching is at least good.
- Taking steps to improve pupils speaking and listening skills.
- Raising teachers' expectations of what pupils can achieve.
- Ensuring basic skills are taught well and pupils are given enough opportunities to practise and consolidate the things they have learnt in English, Mathematics and Science in other subjects.

TRUSTEES REPORT

FOR THE YEAR ENDED 31 AUGUST 2022

- Ensuring that assessment is targeted, rigorous and used to move learning on.
- Ensuring that provision is rich and has breadth and depth, and that children are engaged, involved and active
 participants in their learning.
- Continuous improvement in the quality of oral and written formative feedback to pupils
- Pupils to take more responsibility for their development of independent learning skills.
- Ensuring that all children make expected progress and many make accelerated progress (narrowing the gap for vulnerable groups).
- More able children are challenged to ensure that they make progress.

Improve aspects of leadership, management and governance by:

- To continue to develop the programme of shared leadership
- Ensuring that Trustees have a clear, strategic understanding of the strengths and areas for development in the school
- Developing a detailed cycle of monitoring and self-evaluation.
- Ensuring senior staff and leaders work together so that clear systems are in place to check up on standards and teaching
- Ensuring the results of lesson observations are used effectively to raise the level of teaching to improve standards.
- Ensuring that performance management arrangements are fulfilled according to legislation.
- Ensuring the school complies with financial systems and procedures laid down by the ESFA.

Improve the use of assessment information, target setting and marking so that pupils know what they have to do to improve by:

- Ensuring there is an effective target setting process in place.
- Using tracking data to set targets for children that they know and understand and are shared with parents.
- Ensuring teachers are consistent in their practice of marking pupils' work so that they know how to improve.
- Ensuring senior teachers are rigorous in checking standards of work across the school

Continue to embed involvement and engagement in learning and develop the characteristics of an effective learner by:

- Developing positive attitudes to learning by embedding the characteristics if effective learning.
- Ensuring that all staff have consistently high expectations of pupils behaviour for learning
- Ensuring that teachers improve the quality of learning by systematically checking pupils understanding and engagement and making appropriate interventions
- Creating a positive environment for learning in which all pupils are interested and engaged

Public benefit

The Trustees have given consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education.

In addition to the commitment to achieving the primary objectives of the Academy the Trustees have agreed for the following public benefit support to be provided by the Academy:

- To develop our collaboration with other local primary schools (through the DASCO schools)
- Lend out our buildings and field for a nominal cost

Strategic report

Achievements and performance

Performance against targets and objectives

TRUSTEES REPORT

FOR THE YEAR ENDED 31 AUGUST 2022

Key Performance Indicators

The Trustees are of the opinion that, given the nature of the financial management of the school, there are limited key performance indicators which require specific monitoring.

These are:

- Pupil number which provides the basis of the funding for the Academy Trust
- Percentage of ESFA income spend on staff costs, both teaching and overall
- · Average teaching costs
- Pupil/Teaching Ratio
- Expenditure costs per pupil
- Expenditure on Education supplies and Building Costs compared to overall costs
- Level of Reserves
- Achieving Value for Money from Public Funds.

Promoting the Success of the Academy

Our core values, which we promote in school, and to our whole community, are resilience, positivity, team work, compassion and self-belief. Our vision is to provide a happy, caring and stimulating environment where children will be helped to achieve their maximum potential while learning to respect others so that all will make their best contribution to society.

Going concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. This view is based on the number of pupils on remaining stable compared to the previous year meaning funding levels should remain consistent. In respect of staffing there are currently no vacancies and all employees are committed to their roles. The financial reserves of the school have increased in the past year. For these reasons it continues to adopt the going concern basis in preparing the financial statements.

Financial review

We receive our income from a number of different sources. The majority of our income comes from central government via the Education and Skills Funding Agency (ESFA) who provide us with funding, based largely on our student numbers to cover our staffing and other general running costs (General Annual Grant - GAG). The ESFA may provide us with additional grants which are earmarked for specific purposes (such as Pupil Premium which must be used to raise the attainment of disadvantaged pupils). These appear in the accounts as DfE/ESFA grants. The Local Authority (Kent County Council) fund us for additional needs in respect of Education and Health Care Plans where these are agreed. One further ESFA grant assists us specifically to provide free meals for all KS1 pupils.

Other income is received from parents (for example as contributions to trip or other costs) and from third parties (for example from our bank for interest on our account balances or from others who are charged for their use of our facilities). Such other income may be restricted or unrestricted, depending on whether it comes to us with conditions as to its use or whether it is available for spending at the discretion of the Trustees.

We hold funds in two broad categories, funds which are available for spending and other funds which are not available for spending. Spendable funds are in turn sub-categorised between those which are available for spending at the discretion of Trustees ("Unrestricted Funds") and those which are subject to condition or restriction, ("Restricted Funds").

Funds not available for spending include the book value of fixed assets such as land, buildings and equipment. These have a value and are therefore included as assets in the accounts but clearly, we cannot spend this value. In common with all academies and Local Authorities, our share of the Local Government Pension Scheme deficit must also be reflected in our accounts and as this is not a conventional liability, it does not need to be deducted from spendable funds. We meet our obligations in respect of the LGPS by paying over pension contributions due as calculated by the scheme's actuaries.

TRUSTEES REPORT

FOR THE YEAR ENDED 31 AUGUST 2022

The following balances held were held as at 31 August:

Fund	Category	2022 £'000	2021 £'000
GAG Other DfE/ESFA Grants Other Income	Restricted General Funds Restricted General Funds Restricted General Funds	57 - -	31 - -
	Sub-total – General Restricted Funds	57	31
Unspent Capital Grants Other Income	Restricted Fixed Asset Fund Unrestricted General Fund	52 50	- 46
	Sub-Total – Spendable Funds	159	77
Net Book Value of Fixed Assets Share of LGPS Deficit	Restricted Fixed Asset Fund Restricted Pension Reserve	3,222 (103)	3,189 (483)
	Total – All Funds	3,278	2,783

During the year under review, general restricted funds increased by £26k (2021: increased by £12k) and unrestricted general funds increased by £4k (2021: increased by £11k). After LGPS valuation adjustments, depreciation and capital income and expenditure, overall funds increased by £495k (2021: decreased by £92k).

Significant Events and Financial Performance

Compared to the two most recent years, when managing the school throughout the Covid pandemic, there has not been anything major in respect of significant events that had to be managed. School life returned to normal in most areas although safeguards were still in place to prevent any large scale absences and potential year group lockdowns. School staff were flexible in approach and the headteacher found solutions to a relatively high number of staff being on maternity leave, without disrupting teaching and learning. There was no additional cost overall in respect of maternity leave. Preparation took place throughout the year for the transfer of the academy trust to the Endeavour Multi Academy Trust on 01-09-2022. There was some additional cost in this regard in respect of legal fees, but this was taken into account during the financial year and remained within budget at year end. There was considerable investment in ICT this year with new interactive screens in three classrooms as well a new screen and projector in the main hall costing £10k. The most important project that took place was in respect of Fire Safety. This project helps prevent fire spreading in the ceiling space and replaces a considerable number of fire doors. It is due for completion in October 2022 and is funded mainly by CIF grant although the trust has undertaken a loan and revenue contribution to help the project go ahead. The total anticipated cost is £145k. The outdoor environment was improved with an extension to the trim trail costing £12k.

Given the improvements to the school estate it is worth noting that school reserves increased at the end of the financial year.

There was additional funding allocated this year by the ESFA under the heading of 'supplementary grant'. This was to help schools pay for increased NI costs implemented by HM Treasury in April 2022.

Principal Risks and Uncertainties

The resolution of the risk in connection with the Fire Safety Project Grant now sees the academy in a sound financial position. The School has a Strategic Estate Management plan which is periodically updated and used to inform and guide budget allocations in premises maintenance areas. Joining the Endeavour MAT gives trustees confidence that risks can be managed as part of a larger organisation with specialist expertise and access to a greater range of services.

A potential drop in the number of pupils on roll is always a potential risk as this will result in a reduction in funding. Maintaining the good reputation of the school by ensuring all employees are motivated, competent and performing to a

TRUSTEES REPORT

FOR THE YEAR ENDED 31 AUGUST 2022

high standard is one way the trust can influence a consistent number on roll, although it is recognised that occasionally a falling roll may occur as from time to time, there simply aren't the required number of children in the local community.

The potential for power cuts in winter months will mean the school will find it difficult to remain should this happen. Every effort will be made not to disrupt childrens' education and plans will be put in place to cover this scenario. The school building is 50 years old and general maintenance is likely to increase in future years.

Financial Position going Forward

Long term impacts on financial performance include the impact of the current level of inflation which may, in turn, increase pay settlements putting pressure on the level of funding received. In addition to this the cost of energy increasing in future will cause further strain on budgets. Energy saving plans will be in place; however, this can only achieve savings up to a point. The impact of national policies and funding decisions may impact budgets also.

Overall Financial Position and Performance

The financial position of the school remains stable. The Trust has an effective system of internal financial controls and this is explained in more detail in the Governance Statement. This gives Trustees confidence in the monthly management accounts and reports being produced are accurate and subject to scrutiny. The reports provided to trustees give a monthly breakdown of income and expenditure leading to more transparency in the figures. The main items of note this year are the prudent financial management of a high level of maternity cover, an increased investment in classroom ICT, and the approval of the bid to improve Fire Safety by compartmentation of the roof space and the installation of 16 fire doors.

Increased reserves this year are mostly due to the ESFA grant for Universal Infant Free School Meals being greater than anticipated at the beginning of the financial year and lower Building and Grounds Maintenance costs than anticipated. Other areas of the budget were mainly neutral and there was an in year reserve of £16k when setting the budget which largely remained intact apart from paying for additional legal fees in respect of joining Endeavour Multi Academy Trust.

Funds Materially in Deficit

There is no fund that is materially in deficit.

Reserves policy

The Academy Trust Board reviews the level of reserves annually. The review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of the reserves. It is the trustees' policy to maintain a surplus of unrestricted reserves which can be used to assist in the funding of the Academy's development plan. The trustees will ensure that the reserves policy continues to conform to the requirements laid down in the Academy Trust Handbook (also known as Academies Financial Handbook) produced by the Education and Skills Funding Agency.

Investment policy and powers

The Academy does not hold any investments at the current time. The accounting policy will be determined when the need arises in accordance with the Memorandum and Articles and the Funding Agreement.

Our fundraising practices

The Academy engages in fundraising activities for other charities and recognises the provisions of the Charities (Protection and Social Investment) Act 2016. There is a rigorous process for the collection of funds raised, which ensures the process for collection conforms to the necessary standards.

The Academy welcomes feedback on its fundraising approach and seeks to make improvements wherever it can. Any complaints received in respect of our fundraising activities are taken very seriously and are acted upon immediately. We are pleased to report that during the year no complaints were received in respect of our fundraising activity.

TRUSTEES REPORT

FOR THE YEAR ENDED 31 AUGUST 2022

Plans for future periods

- Embed pupil leaders
- Map enrichment
- Clear curriculum intent for foundation subjects
- Develop effectiveness in using a maths scheme
- Develop further a coaching culture
- Development of SENCo within EYFS

Funds held as custodian trustee on behalf of others

The Academy does not hold funds as custodian trustee on behalf of others.

Auditor

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit
 information and to establish that the auditor is aware of that information.

N. Badesha

Vice-Chair of Trustees

Medella

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2022

Scope of responsibility

As Trustees we acknowledge we have overall responsibility for ensuring that Wilmington Primary School has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the Head Teacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Wilmington Primary School and the Secretary of State for Education. The Accounting Officer is also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Board of Trustees has formally met four times during the year. Attendance during the year at meetings of the Board of Trustees was as follows:

Trustees	Meetings attended	Out of possible		
Charlotte Scott	4	4		
Dan DeBuc	3	4		
Anna Winter	4	4		
Chris Billington	2	2		
Karin Clements	4	4		
Narinder Badesha	3	4		
Gordon Raggett	3	4		
Lisa Greenleaf	3	4		
Gaynor Griffin	2	2		
Jo Coe	1	1		

Jo Coe appointed 11th July 2022 Gaynor Griffin appointed 16th May 2022 Chris Billington resigned 3rd February 2022

Conflict of interest

All trustees complete an annual Declaration of Interest which are published on the school website. As the number of interests declared is very low it is a straight forward process managing school business in respect of the interests declared. The School Business Manager and Headteacher monitor this process.

Governance reviews

The Finance and Audit Committee is a committee to which the main Board of Trustees has delegated responsibility. Its purpose is:

- Regular monitoring of actual income and expenditure
- Review and recommendation of the annual budget
- · Review the reports of the auditors on the effectiveness of the financial procedures and controls
- Fulfil the role of an Audit Committee

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2022

Attendance during the year at meetings of the Resources Committee was as follows:

Trustees	Meetings attended	Out of possible
Charlotte Scott	4	4
Narinder Badesha	4	4
Dan DeBuc	3	4
Chris Billington	0	1
Anna Winter	4	4

Chris Billington resigned 3rd February 2022

Trustees receive monthly reports updating the financial position and the Chair of Finance and Audit Committee makes visits to the school to discuss current issues with the School Business Manager.

Review of Value for Money

As accounting officer, the Head Teacher, has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the academy trust has delivered improved value for money during the year by:

- · Annual review of effective performance management with clear staff roles and responsibilities
- Streamlining teacher and TA resources to maintain effective support to each class
- To look at current contracts and tender those contracts to ensure best value for money and service
- To closely monitor the budget and act on variances when they occur to enable changes to be implemented to reduce overspending

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Trust for the year ended 31 August 2022 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the year ended 31 August 2022 and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the Board of Trustees.

The risk and control framework

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability.

In particular it includes:

comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which
are reviewed and agreed by the Board of Trustees;

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2022

- regular reviews by the Finance and Audit Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- · setting targets to measure financial and other performance;
- · clearly defined purchasing (asset purchase or capital investment) guidelines;
- · delegation of authority and segregation of duties;
- · Identification and management of risks.

The Finance and Audit committee decided to appoint Williams Giles to carrying out the internal audit for the 2021/22 financial year. They will cover the following areas:

- Banking & Cash Handling
- Income
- Expenditure
- Payroll
- Governance & Procedures
- Budgeting Monitoring and Reporting
- ESFA returns

On an annual basis, Williams Giles the internal auditor reports to the board of trustees, through the Finance and Audit committee/ on the operation of the systems of control and on the discharge of the board of trustees' financial responsibilities.

No material concerns were noted by the internal auditors. Trustees are satisfied that the internal auditors have delivered their schedule of work as planned.

Review of effectiveness

As Accounting Officer, the Head Teacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the external auditor
- the work of the internal auditor
- the financial management and governance self-assessment process
- the work of the executive managers within the Academy who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the Finance and Audit Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the Board of Trustees and signed on its behalf by:

N Badesha

Vice Chair of Trustees

C Scott

Accounting Officer

STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE FOR THE YEAR ENDED 31 AUGUST 2022

As accounting officer of Wilmington Primary School, I have considered my responsibility to notify the Academy Trust Board of Trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the Academy Trust, under the funding agreement in place between the Academy Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2021.

I confirm that I and the Academy Trust's Board of Trustees are able to identify any material irregular or improper use of funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the Academy Trust's funding agreement and the Academy Trust Handbook 2021.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

C Scott

Accounting Officer

Kinon Dangellion Street

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2022

The trustees (who are also the directors of Wilmington Primary School for the purposes of company law) are responsible for preparing the Trustees' report and the Financial Statements in accordance with the Academies Accounts Direction 2021 to 2022 published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare Financial Statements for each financial year. Under company law, the Trustees must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these Financial Statements, the Trustees are required to:

- · select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022:
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the Financial Statements; and
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of Financial Statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 27-11-2022 and signed on its behalf by:

N Badesha

Vice Chair of Trustees

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF WILMINGTON PRIMARY SCHOOL

FOR THE YEAR ENDED 31 AUGUST 2022

Opinion

We have audited the Financial Statements of Wilmington Primary School for the year ended 31 August 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the Financial Statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022 issued by the Education and Skills Funding Agency.

In our opinion the Financial Statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the Financial Statements' section of our report. We are independent of the Academy Trust in accordance with the ethical requirements that are relevant to our audit of the Financial Statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of matter relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Attention is drawn to the disclosure within note 24 regarding the company's cessation of operations during the academic year 2022/23 and transfer of operations, activities, assets and liabilities to Endeavour MAT, a multi-academy trust. Otherwise based on the work we have performed, we have not identified any other material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Academy Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue. Our opinion is not modified in respect of this matter.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the Financial Statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the Financial Statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the Financial Statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF WILMINGTON PRIMARY SCHOOL (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the incorporated strategic report for the financial year for which the Financial Statements are prepared is consistent with the Financial Statements; and
- the Trustees' report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Academy Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the Financial Statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the statement of Trustees' responsibilities, the Trustees are responsible for the preparation of the Financial Statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error. In preparing the Financial Statements, the Trustees are responsible for assessing the Academy Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

- Enquiry of management and those charged with governance around actual and potential litigation and claims.
- Enquiry of management to identify any instances of non-compliance with laws and regulations.
- Reviewing minutes of meetings of those charged with governance.
- Reviewing internal assurance reports.
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF WILMINGTON PRIMARY SCHOOL (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Use of our report

This report is made solely to the charitable company's Members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's Members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's Members as a body, for our audit work, for this report, or for the opinions we have formed.

Louise Hallsworth FCA (Senior Statutory Auditor)
for and on behalf of Baxter & Co

Chartered Certified Accountants Statutory Auditor

Lynwood House Crofton Road Orpington Kent BR6 8QE

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO WILMINGTON PRIMARY SCHOOL AND THE EDUCATION AND SKILLS FUNDING AGENCY

FOR THE YEAR ENDED 31 AUGUST 2022

In accordance with the terms of our engagement letter dated 24 May 2022 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2021 to 2022, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Wilmington Primary School during the period 1 September 2021 to 31 August 2022 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Wilmington Primary School and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Wilmington Primary School and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Wilmington Primary School and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Wilmington Primary School's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Wilmington Primary School's funding agreement with the Secretary of State for Education dated 1 November 2011 and the Academy Trust Handbook, extant from 1 September 2021, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2021 to 2022. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2021 to 31 August 2022 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- · Review of payments to staff;
- · Review of payments to suppliers and other third parties;
- · Review of grant and other income streams;
- · Review of some key financial control procedures;
- · Discussions with finance staff;
- · Consideration of the record maintained by the Accounting Officer of the oversight they have exercised;
- Consideration of the programme of internal scrutiny implemented by the Academy Trust in order to comply
 with its obligations under 3.1 of the Academy Trust Handbook 2021, issued by the ESFA.

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO WILMINGTON PRIMARY SCHOOL AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Conclusion

In the course of our work, other than the matter noted below, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2021 to 31 August 2022 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Matter 1:

Current declarations of business interest forms were not completed for members, newly appointed trustee and for all the senior leadership staff.

Reporting Accountant

Baxter & Co Lynwood House Crofton Road Orpington Kent BR6 8QE

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STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	Unrestricted funds		ricted funds: Fixed asset £000	Total 2022 £000	Total 2021 £000
Income and endowments from: Donations and capital grants	3	-	1	129	130	1
Charitable activities: - Funding for educational operations Other trading activities	4 5	4	1,009	-	1,009 4	957 11
Total		4	1,010	129	1,143	969
Expenditure on: Charitable activities: - Educational operations	7	-	1,047	65	1,112	1,036
Total	6	_	1,047	65	1,112	1,036
Net income/(expenditure)		4	(37)) 64	31	(67)
Transfers between funds	16	-	(21)) 21	-	-
Other recognised gains/(losses) Actuarial gains/(losses) on defined benefit pension schemes	18		464		464	(25)
Net movement in funds		4	406	85	495	(92)
Reconciliation of funds Total funds brought forward		46	(452)	3,189	2,783	2,875
Total funds carried forward		50 ——	(46) ====	3,274	3,278	2,783 ====

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2022

Comparative year information Year ended 31 August 2021		restricted funds	General Fix		Total 2021
Income and endowments from: Donations and capital grants Charitable activities:	Notes 3	£000 -	£000 1	£000 -	£000 1
- Funding for educational operations Other trading activities	4 5	- 11 	957 -		957 11
Total		11	958		969
Expenditure on: Charitable activities: - Educational operations Total	7 6		975 —— 975	61 61	1,036 —— 1,036
			-	==	
Net income/(expenditure)		11	(17)	(61)	(67)
Transfers between funds	16	-	(40)	40	-
Other recognised gains/(losses) Actuarial losses on defined benefit pension schemes	18		(25)		(25)
Net movement in funds		11	(82)	(21)	(92)
Reconciliation of funds Total funds brought forward		35	(370)	3,210	2,875
Total funds carried forward		46 ====	(452) =====	3,189	2,783 ====

BALANCE SHEET

AS AT 31 AUGUST 2022

	Notes	2022 £000	£000	2021 £000	£000
Fixed assets	Notes	2000	2000	2000	2000
Tangible assets	11		3,222		3,189
Current assets	12	64		24	
Debtors Cash at bank and in hand	12	290		168	
		354		192	
Current liabilities Creditors: amounts falling due within one	13	(153)		(68)	
year	13				
Net current assets			201		124 ——
Total assets less current liabilities			3,423		3,313
Creditors: amounts falling due after more than one year	15		(42)		(47) ——
Net assets before defined benefit pension scheme liability	on		3,381		3,266
Defined benefit pension scheme liability	18		(103)		(483)
Total net assets			3,278		2,783
Funds of the Academy Trust: Restricted funds	16				
- Fixed asset funds			3,274		3,189
- Restricted income funds			57 (103)		31 (483)
- Pension reserve					
Total restricted funds			3,228		2,737
Unrestricted income funds	16		50		46
Total funds			3,278		2,783 ====

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Vice Chair of Trustees

Company registration number 07800252

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	2022 £000	£000	2021 £000	£000
Cash flows from operating activities Net cash provided by operating activities	19		95		102
Cash flows from investing activities Capital grants from DfE Group Purchase of tangible fixed assets		129 (98)		(81)	
Net cash provided by/(used in) investing activities			31		(81)
Cash flows from financing activities Repayment of long term loan		(4)		25	
Net cash (used in)/provided by financing activities			(4)		25
Net increase in cash and cash equivalent reporting period	ts in the		122		46
Cash and cash equivalents at beginning of	the year		168		122
Cash and cash equivalents at end of the	year		290		168

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation

The Financial Statements of the Academy Trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their Financial Statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2021 to 2022 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the Financial Statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the Financial Statements.

1.3 Income

All incoming resources are recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

<u>Grants</u>

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance Sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Academy Trust has provided the goods or services.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

Expenditure on raising funds

This includes all expenditure incurred by the Academy Trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable activities

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

1.5 Tangible fixed assets and depreciation

Assets costing £1,000 or more per item are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Where tangible fixed assets have been acquired / funded by other income, the fixed asset fund is also credited. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Freehold land and buildings 2%
Computer equipment 33%
Fixtures, fittings & equipment 25%

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

1.7 Leased assets

Rentals under operating leases are charged on a straight-line basis over the lease term.

1.8 Financial instruments

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement basis are as follows.

Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.9 Taxation

The Academy Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.10 Pensions benefits

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets and the liabilities are held separately from those of the Academy Trust.

The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on quadrennial valuations using a prospective unit credit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high-quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income or expenditure are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

1.11 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 18, will impact on the carrying amount of the pension liability. Furthermore, a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2022. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Critical areas of judgement

In preparing these Financial Statements, the Trustees have not needed to exercise any subjective judgements that would be critical to the Academy Trust's Financial Statements.

3 Donations and capital grants

	Unrestricted funds £000	Restricted funds £000	Total 2022 £000	Total 2021 £000
Capital grants		129	129	-
Other donations	-	1	1	1
	-	130	130	1

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

4 Funding for the Academy Trust's charitable activities

	Unrestricted funds £000	Restricted funds £000	Total 2022 £000	Total 2021 £000
DfE/ESFA grants General annual grant (GAG) Other DfE/ESFA grants:	-	882	882	807
- UIFSM	-	32	32	33
- Pupil premium		25	25	24
- Others	-	33	33	65
		972	972	929
Other government grants Local authority grants	_	16 ====	16 	4
COVID-19 additional funding DfE/ESFA				
Catch-up premium	-	-	-	17
Other DfE/ESFA COVID-19 funding		6	6	
		6	6	17
Other funding Other incoming resources		15 	15 	7
Total funding	-	1,009	1,009	957

The Academy Trust has been eligible to claim additional funding in the year from government support schemes in response to the Coronavirus outbreak. The funding received is shown above under "COVID-19 additional funding". The funding received for coronavirus exceptional support covers £6k of reclaimed costs. These costs are included in notes 6 and 7 below as appropriate.

5 Other trading activities

	Unrestricted funds £000	Restricted funds £000	Total 2022 £000	Total 2021 £000
Hire of facilities	3		3	2
Other income	1	-	1	9
				-
	4	-	4	11

	Expenditure		Non-man	rn on dit	Te 4-1	
		Staff costs	Non-pay ex Premises	cpenditure Other	Total 2022	Total 2021
		£000	£000	£000	£000	£000
		2000	2000	2000	2000	2000
	Academy's educational operations					
	- Direct costs	660	49	60	769	720
	- Allocated support costs	178	70	95	343	316
		838	119	 155	1,112	1,036
		===	===	===	====	====
	Net income/(expenditure) for the	year includes:			2022	2021
	Fees payable to auditor for:				£000	£000
	- Audit				6	6
	- Other services				5	5
	Operating lease rentals				1	1
	Depreciation of tangible fixed asset	S			65	61
	Net interest on defined benefit pens				8	6
	That interest on defined benefit pent	non nability			===	===
7	Charitable activities					
	AU 6				2022	2021
	All from restricted funds:				£000	£000
	Direct costs					
	Educational operations				769	720
	Support costs					
	Educational operations				343	316
					1,112	1,036
					===	====
					2022	2021
	Analysis of costs					
	Analysis of costs				£000	£000
	Direct costs					
	Direct costs Teaching and educational support s	taff costs			660	633
	Direct costs Teaching and educational support s Staff development	taff costs			660 8	633 4
	Direct costs Teaching and educational support s Staff development Depreciation	taff costs			660 8 49	633 4 49
	Direct costs Teaching and educational support s Staff development Depreciation Educational supplies and services	taff costs			660 8	633 4 49 24
	Direct costs Teaching and educational support s Staff development Depreciation Educational supplies and services Educational consultancy	taff costs			660 8 49 35	633 4 49 24 2
	Direct costs Teaching and educational support s Staff development Depreciation Educational supplies and services	taff costs			660 8 49 35	£000 633 4 49 24 2
	Direct costs Teaching and educational support s Staff development Depreciation Educational supplies and services Educational consultancy	taff costs			660 8 49 35	633 4 49 24 2

7	Charitable activities		(Continued)
	Support costs		
	Support staff costs	102	115
	Defined benefit pension scheme - staff costs (FRS102 adjustment)	76	63
	Depreciation	16	12
	Technology costs	25	18
	Maintenance of premises and equipment	17	23
	Cleaning	8	5
	Energy costs	16	12
	Rent, rates and other occupancy costs	9	13
	Insurance	4	4
	Catering	29	16 6
	Defined benefit pension scheme - finance costs (FRS102 adjustment)	8 5	0
	Legal costs - conversion	ວ	1
	Legal costs - other	14	14
	Other support costs	14	14
	Governance costs		
		343	316
		===	==
8	Staff		
	Staff costs		
	Staff costs during the year were:		
		2022	2021
		£000	£000
	Wages and salaries	586	581
	Social security costs	51	47
	Pension costs	125	120
	Defined benefit pension scheme – staff costs (FRS102 adjustment)		63
	Total staff expenditure	838	811
	iotal stall experiuture	===	===
	Staff numbers		
	The average number of persons employed by the Academy Trust during the year	was as follows	3:
		2022	2021
		Number	Number
	Teachers	10	9
	Administration and support	22	21
	Management	2	2
		34	32

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

8	Staff	(Continued)
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The number of persons employed, expressed as a full time equivalent, was as follows:

	2022 Number	2021 Number
Teachers	7	6
Administration and support Management	10 2	10 2
	19	18

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs and employer national insurance contributions) exceeded £60,000 was:

	2022 Number	2021 Number
£70,001 - £80,000	1	1

Key management personnel

The key management personnel of the Academy Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of key management personnel benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Academy Trust was £184,189 (2021: £167,678).

9 Trustees' remuneration and expenses

C Scott (Principal):

- Remuneration £70,000 £75,000 (2021: £75,000 £80,000)
- Employer's pension contributions £15,000 £20,000 (2021: £15,000 £20,000)

G Griffin (Staff Governor - appointed in May 2022):

- Remuneration £nil £5,000 (2021: not appointed)
- Employer's pension contributions £nil £5,000 (2021: not appointed)

During the year, travel, subsistence and other payments totalling £nil (2021: £82) were reimbursed or paid directly to 0 Trustees in respect of expenses incurred in performing their duties of employment (2021: 1 Trustee).

Other related party transactions involving the Trustees are set out within the related parties note.

10 Trustees' and officers' insurance

The Academy Trust has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy Trust business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

11	Tangible fixed assets	Freehold land and buildings £000	Computer equipment	Fixtures, fittings & equipment £000	Total £000
	Cost At 1 September 2021 Additions At 31 August 2022	3,487 74 —————————————————————————————————	62 11 —— 73	61 13 —— 74	3,610 98
	Depreciation At 1 September 2021 Charge for the year At 31 August 2022	328 42 ——— 370	47 13 ———	46 10 ———————————————————————————————————	421 65 ———
	Net book value At 31 August 2022 At 31 August 2021	3,191 ===== 3,159 ====	13 —— 15	18 —— 15	3,222 ==================================

Included in freehold land and buildings is land inherited on conversion of £1,389k which is not depreciated.

12	Debtors	

		2022 £000	2021 £000
	VAT recoverable	26	5
	Prepayments and accrued income	38	19
		-	
		64	24
13	Creditors: amounts falling due within one year	2022	2021
		£000	£000
		2000	2000
	Government loans	4	3
	Trade creditors	112	26
	ESFA creditors	-	2
	Accruals and deferred income	37	37
		153	68

14	Deferred income		
		2022 £000	2021 £000
	Deferred income is included within: Creditors due within one year	19 ——	18
	Deferred income at 1 September 2021 Released from previous years Resources deferred in the year	18 (18) 19	19 (19) 18
	Deferred income at 31 August 2022	19	18 ===
	Deferred income of £19k (2021: £18k) relates to ESFA income in advance in respect of School Meals Grant.	f Universal I	nfant Free
15	Creditors: amounts falling due after more than one year		
		2022 £000	2021 £000
	Government loans	42 ——	47 ——
	Analysis of loans	2022 £000	2021 £000
	Not wholly repayable within five years by instalments Wholly repayable within five years	24 22	24 26
	Less: included in current liabilities	46 (4)	50 (3)
	Amounts included above	42 ====	47 ====
	Loan maturity Debt due in one year or less	4	2
	Due in more than one year but not more than two years	4 5	3 4
	Due in more than two years but not more than five years	16	17
	Due in more than five years	21 ——	26
		46	50

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

15 Creditors: amounts falling due after more than one year

(Continued)

These are loans, as follows:

- £18k (2021: £20k) relates to CIF capital loan received from the ESFA, to fund a capital project, repayable over 8 years commencing in 2020/21.
- £3k (2021: £4k) relates to salix loan to fund an energy saving boiler project, repayable over 8 years, commencing in 2016/17.
- £12.5k (2021: £13k) relates to CIF capital loan received from the ESFA, to fund a capital project, repayable over 10 years commencing in 2021/22.
- £13k (2021: £13k) relates to CIF capital loan received from the ESFA, to fund a capital project, repayable over 10 years commencing in 2021/22.

16 Funds

Funds	Balance at 1 September 2021 £000	Income £000	Expenditure £000	Gains, losses and transfers £000	Balance at 31 August 2022 £000
Restricted general funds					
General Annual Grant (GAG)	31	882	(835)	(21)	57
UIFSM	-	32	(32)	-	i - i
Pupil premium	-	25	(25)	-	-
Other DfE/ESFA COVID-19		_	(0)		
funding	-	6	(6)	-	-
Other DfE/ESFA grants	=	33	(33)	-	-
Other government grants		16	(16)	-	-
Other restricted funds	-	16	(16)	-	(400)
Pension reserve	(483)	_	(84)	464	(103)
	(452)	1,010	(1,047)	443	(46)
	(432)	====	===	===	===
Restricted fixed asset funds					
Inherited on conversion	2,509	-	(28)	-	2,481
DfE group capital grants	634	129	(20)	:=:	743
Capital expenditure from GAG	44	-	(15)	21	50
Private sector capital					
sponsorship	2	-	(2)	-	-
		-			0.074
	3,189	129	(65)	21	3,274
Total restricted funds	2,737	1,139	(1,112)	464	3,228
Total restricted fullus	===	===	===	===	===
Unrestricted funds					
General funds	46	4	-	-	50
Contorui rumuc			===		
	0.755	4.440	(4.440)	464	2 270
Total funds	2,783	1,143	(1,112) ====	404 ====	3,278

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

16 Funds (Continued)

The specific purposes for which the funds are to be applied are as follows:

The Restricted General funds are used to fund the general operating costs of the Academy.

The General Annual Grant is provided by the Education and Skills Funding Agency (ESFA) to enable the Academy to fulfil its general educational objectives.

Under the funding agreement with the Secretary of State, the academy was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2022.

The Pension Reserve represents the Academy Trust's share of the LGPS Pension Fund Deficit.

The Restricted Fixed Asset Fund represents the net book value of fixed assets. When fixed assets are purchased the fund is increased and depreciation charges reduce the fund.

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September			Gains, losses and	Balance at 31 August
	2020	Income	Expenditure	transfers	2021
	£000	£000	£000	£000	£000
Restricted general funds					
General Annual Grant (GAG)	-	807	(736)	(40)	31
UIFSM	-	33	(33)	-	-
Pupil premium	3	24	(27)	-	-
Catch-up premium	-	17	(17)	-	-
Other DfE/ESFA grants	15	65	(80)	-	1=
Other government grants		4	(4)	-	-
Other restricted funds	1	8	(9)	-	-
Pension reserve	(389)	-	(69)	(25)	(483)
	(270)	958	(075)	(CE)	(450)
	(370)	====	(975) ====	(65) ———	(452)
Restricted fixed asset funds					
Inherited on conversion	2,537	-	(28)	-	2,509
DfE group capital grants	630	-	(21)	25	634
Capital expenditure from GAG	39	-	(10)	15	44
Private sector capital			(0)		_
sponsorship	4		(2)		2
	3,210	_	(61)	40	3,189
	===	==	===	===	===
Total restricted funds	2,840	958	(1,036)	(25)	2,737
Hara atriata di farrada					
Unrestricted funds	25	11			40
General funds	35 ====	11 ====			46 ====
Total funds	2,875	969	(1,036)	(25)	2,783
			===	===	

17

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Analysis of net assets between funds		D4	wisterd from day	Total
	Unrestricted		ricted funds:	
	Funds	General	Fixed asset	Funds
	£000	£000	£000	£000
Fund balances at 31 August 2022 are represented by:				
Tangible fixed assets	-	-	3,222	3,222
Current assets	50	252	52	354
Current liabilities	-	(153)	-	(153)
Non-current liabilities	-	(42)	-	(42)
Pension scheme liability	-	(103)	-	(103)
•	-			
Total net assets	50	(46)	3,274	3,278
	Unrestricted	Rest	ricted funds:	Total
	Funds	General	Fixed asset	Funds
	£000	£000	£000	£000
Fund balances at 31 August 2021 are represented by:				
Tangible fixed assets	-	-	3,189	3,189
Current assets	46	146	-	192
Current liabilities	-	(68)	-	(68)
Non-current liabilities	-	(47)	-	(47)
Pension scheme liability	-	(483)	-	(483)
and designative and the second				
Total net assets	46	(452)	3,189	2,783
		==		

18 Pension and similar obligations

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Kent County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016, and that of the LGPS related to the period ended 31 March 2019.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academy trusts. All teachers have the option to opt out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary. These contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

18 Pension and similar obligations

(Continued)

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% employer administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. The assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2024.

The employer's pension costs paid to the TPS in the period amounted to £81k (2021: £77k).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Academy Trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy Trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 22.5% for employers and 5.5% to 12.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of Academy Trust closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Total contributions made	2022 £000	2021 £000
Employer's contributions Employees' contributions	44 12	44 12
Total contributions	56	56

18	Pension and similar obligations	(C	ontinued)
	Principal actuarial assumptions	2022 %	2021 %
	Rate of increase in salaries	4.05	3.90
	Rate of increase for pensions in payment/inflation	3.05	2.90
	Discount rate for scheme liabilities	4.25	1.65
	CPI inflation (%)	3.05	2.90
	The current mortality assumptions include sufficient allowance for future improvement	ts in mortality	rates. The
	assumed life expectations on retirement age 65 are:	2022	2021
		Years	Years
	Retiring today		
	- Males	21.0	21.6
	- Females	23.5	23.6
	Retiring in 20 years		
	- Males	22.3	22.9
	- Females	24.9	25.1 ——
	Scheme liabilities would have been affected by changes in assumptions as follows:		
		2022	2021
		£'000	£'000
	Discount rate + 0.1%	703	1,044
	Discount rate - 0.1%	732	1,088
	Life expectancy + 0.1%	739	1,110
	Life expectancy - 0.1%	695	1,024 1,069
	Salary rate + 0.1%	719 715	1,069
	Salary rate - 0.1%	713	1,085
	Pensions rate + 0.1%	704	1,003
	Pensions rate - 0.1%	===	===
	D.C. and beautiful and a share not liability	2022	2021
	Defined benefit pension scheme net liability	£000	£000
	Scheme assets	614	583
	Scheme obligations	(717)	(1,066)
	Net liability	(103)	(483)
			====

18	Pension and similar obligations		(Continued)
	The Academy Trust's share of the assets in the scheme	2022 Fair value £000	2021 Fair value £000
	Equities Other bonds Gilts Cash Property Other assets Total market value of assets	403 81 4 10 72 44 —————————————————————————————————	381 81 3 17 60 41 ——— 583
	The actual return on scheme assets was £(8,000) (2021: £70,000). Amount recognised in the statement of financial activities	2022 £000	2021 £000
	Current service cost Interest income Interest cost Total operating charge	120 (10) 18 —— 128	107 (8) 14 ———————————————————————————————————
	Changes in the present value of defined benefit obligations		2022 £000
	At 1 September 2021 Current service cost Interest cost Employee contributions Actuarial (gain)/loss Benefits paid At 31 August 2022		1,066 120 18 12 (482) (17)

18	Pension and similar obligations			(Continued)
	Changes in the fair value of the Academy Trust's share of so	cheme assets		2022 £000
	At 1 September 2021 Interest income Actuarial loss/(gain) Employer contributions Employee contributions Benefits paid			583 10 (18) 44 12 (17)
	At 31 August 2022			614 ====
19	Reconciliation of net income/(expenditure) to net cash flow	from operating a	activities 2022	2021
		Notes	£000	£000
	Net income/(expenditure) for the reporting period (as per the statement of financial activities)		31	(67)
	Adjusted for: Capital grants from DfE and other capital income Defined benefit pension costs less contributions payable Defined benefit pension scheme finance cost Depreciation of tangible fixed assets (Increase)/decrease in debtors Increase/(decrease) in creditors	18 18	(129) 76 8 65 (40) 84	63 6 61 126 (87)
	Net cash provided by operating activities		95 ====	102
20	Analysis of changes in net funds	1 September 2021 £000	Cash flows	31 August 2022 £000
	Cash Loans falling due within one year Loans falling due after more than one year	168 (3) (47) ————————————————————————————————————	122 (1) 5 ———————————————————————————————————	290 (4) (42) ————————————————————————————————————

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

21 Long-term commitments

Operating leases

At 31 August 2022 the total of the Academy Trust's future minimum lease payments under non-cancellable operating leases was:

		2022 £000	2021 £000
	Amounts due within one year	1	_
	Amounts due in two and five years	2	-
			-
		3	-
		===	
22	Capital commitments		
		2022	2021
		£000	£000
	Expenditure contracted for but not provided in the Financial Statements	74	

At 31 August 2022, the Trust was committed to completing a fire safety project funded by CIF grants and reserves with total expected costs of £145k. Costs of £71k were incurred during the year, with anticipated costs to completion as at 31 August 2022 of £74k.

23 Related party transactions

No related party transactions took place in the period of account other than certain Trustees' remuneration and expenses already disclosed in note 9.

24 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.

25 Post balance sheet events

The operations and activities and the assets and liabilities of Wilmington Primary School have been transferred into the Endeavour MAT on the 1st September 2022, an academy trust (company number 07682332, registered in England and Wales) for £nil consideration.